

2014 MCDA ANNUAL REPORT

| Message from the President | 1 |
|--|----|
| MCDA Welcomed 10 New Members in 2014 | 2 |
| Financial Report | 4 |
| Events | 4 |
| Funding Opportunities | 5 |
| 2014 Guest Speaker | 5 |
| CDBG Program | 6 |
| Affordable Housing Training Session | 7 |
| Maine Small Business Development Center | 8 |
| Congratulations! | |
| -Searsport | 9 |
| -Fort Kent/Madawaska | 9 |
| Success Stories – | |
| -Hancock County Gleaning | 1 |
| Initiative | 9 |
| -Town of Ashland | 10 |
| MCDA Past Presidents | 11 |
| Economic and Community Development Resources | 11 |
| | |
| About MCDA | 12 |
| Did You Know | 12 |

MCDA Executive Committee Members and Subcommittee

Members

Message from the President

It has been an honor and a pleasure to serve as President of the Maine Community Development Association (MCDA) this past year (2013-2014). I am encouraged that the organization has broadened its scope and expanded its reach. This has been accomplished through the vision and dedication of MCDA Executive Committee Members and Board Members to provide value to the Membership by delivering timely information and resources.

I have worked closely with the Maine Department of Economic & Community Development (DECD), especially with Deborah Johnson, Director, of the Office of Community Development. Thank you Deb for all your hard work and support! The Community Development Block Grant (CDBG) Program is a key resource available to Maine communities. The CDBG program provides millions of dollars in funding to municipalities and other entities annually; primarily benefitting low to moderate income persons and creating jobs. MCDA also held important workshops: May/2013: "A look at Alternative Financing Mechanisms" and May/2014: "Affordable Housing Training Session".

MCDA also secures special guest speakers to speak at MCDA Annual Meetings on topics of interest. The MCDA Membership Committee has helped increase the organization to over 50 members. Joella Theriault, MCDA Executive Committee Secretary does a fantastic job throughout the year publishing the MCDA Newsletters and Annual report. Thank you Joella for your outstanding work!

MCDA utilizes a networking list to connect members with colleagues and referrals to resources to provide answers to local/regional problems. Members can send messages to the entire group as part of the List Serve managed by the Maine Municipal Association (MMA) Resource Center. MCDA also conducts several general Membership Teleconferences throughout the year. Word is getting out; MCDA is a great organization!

In closing, I wish to thank <u>you, our members</u>, for your input, involvement and support. I look forward to a wonderful 2014-2015 for MCDA. Thanks again.

Darryl Sterling, President, MCDA

MCDA Welcomed 10 New Members in 2014

In the 2014 membership year, which is from January to December, we had 5 non-renewing members, but have enrolled 10 new members for a total of 51 as of September 15, 2014. The fact that enrollment is up suggests that MCDA is playing a greater role in the community and economic development arena. The reduction of the Community Development Block Grant (CDBG) Program's funding allotment to the State of Maine from U.S. Housing and Urban Development (HUD) in 2012-2013 meant that many municipalities would no longer be able to rely on CDBG as the sole source of funding to fund crucial infrastructure improvements and economic development projects. The traditional publicly funded resources to address community needs became more difficult to secure as more communities scrambled to compete for fewer programs and diminishing funding. Training sessions, such as "A Look at Alternative Financing Mechanisms" offered MCDA members an opportunity to look at other resources such as TIF (Tax Increment Financing) and MTI (Maine Technology Institute). MCDA continues to offer training sessions, which have included the Affordable Housing seminar held on May 29 at the Seadog Banquet and Conference Center. As always, MCDA is interested in hearing from its membership on various other topics that would be beneficial to municipal leaders, community and economic development professionals, and housing experts. The 2014 new members include:



Lois Jones, Town Manager

Town of Bradford

The Town of Bradford is a mostly residential town located in Penobscot County, approximately 25 miles north of Bangor. As the economy recovers, few businesses are looking to Bradford for opportunities. The Town is currently working on a business friendly community status. The town is on the right track and headed to a great recovery. Bradford is an amazing community to work in. Good things are on the horizon!



D'Arcy Main-Boyington, Economic Development Director

City of Brewer

The City of Brewer is located in the Bangor Metropolitan Statistical Area, across the Penobscot River. Brewer is one of the first communities in Maine to be certified as a Business Friendly Community. Brewer is proud of its state of the art public safety facility, performing arts center, and a wealth of historical features.



Austin Bleess, City Manager

City of Caribou

Austin is the City Manager for Caribou, the Most Northeastern City in the United States. He has created a Community Revitalization Group that is made up of citizens who want to help improve Caribou and clean up slum and blight throughout the community. Caribou is a Business Friendly community and is a perfect place to start, expand or grown a business. Through a continued aggressive approach and willingness to partner with and leverage the resources of aspiring entrepreneurs, the City will continue to grow.



Tracey Hutton, Town Manager

Town of Howland

Howland is a former mill town that is struggling to rebuild itself and reposition itself in the region. In 2010, the community, with the help of Eaton Peabody Consulting, developed an Economic Development strategy. Included in this strategy has been the remediation and redevelopment of the former tannery which lies on the banks of the Piscataguis and Penobscot Rivers. This remediation was accomplished as the result of public nonprofit partnerships.



Tracey Steuber, Director of Economic and Community Development

Town of Lisbon

Lisbon is the third largest of fourteen communities in Androscoggin County, and is centrally located within a 20-mile radius of more than 100,000 people. Lisbon is the home of the internationally renowned Moxie Festival, which is held the second weekend of July. Lisbon is also one of 20 communities participating in the Healthy Maine streets Program.



Linda Smith, Business Development Manager

Town of Brunswick

The Town of Brunswick is a historic and picturesque New England town that serves as a gateway to midcoast and Downeast Maine. Bordered by the Androscoggin River and Atlantic Ocean with its 67 miles of coastline, Brunswick is a coastal community. It is also home to world class businesses, such as LL Bean, Bath Iron Works and Owens Corning. With its proximity to boat builders and other marine trades along the Maine coast, advanced technology training resources and innovative businesses, Brunswick has positioned itself as the epicenter of the state's emerging composites manufacturing cluster.



Scott Laflamme, Director of Community Development

City of Bath

Big enough to be a commercial and cultural hub and compact enough to be intimate and walkable, Bath is vibrant, friendly and a Maine visitor's paradise. Bath is a Main Street Maine Community. Note: The City of Bath is not a new member, but Scott Laflamme is a newly hired Director of Community Development.



Page 2 of 14 **MEMBERSHIP**

Town of Isleboro

Janet Anderson, Town Manager

Islesboro is a vibrant island community in Waldo County, Maine, located approximately three miles off the coast of Lincolnville in the Penobscot Bay. The narrow, 14 mile long island was incorporated into the United States in the late 18th century after being settled by fishermen and farmers.

Town of Winslow

Michael Heavener, Town Manager

The Town of Winslow was incorporated in 1771. Winslow sees itself as part of a growing regional economy which is why the town joined 24 towns and cities that invested in the Kennebec Regional Development Park (FirstPark).

Town of Paris

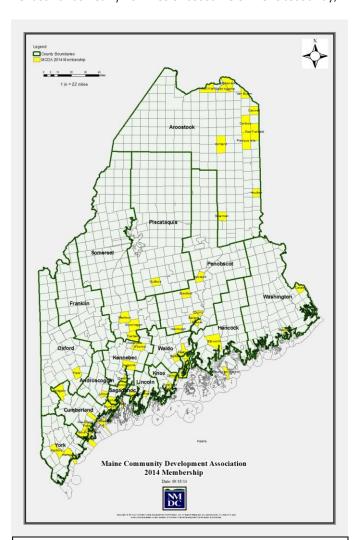
Amy Bernard, Town Manager

The Town of Paris is the heart of the western foothills region. The Town is nestled between the mountains and the Sebago Lake area. The town is located on a bed of pegmatite in which many semi-precious gems and rare stones can be found.

Town of Searsport

James Gillway, Town Manager

Searsport is a town of twenty-eight square miles located nearly at the head of Penobscot Bay on the western shor, six miles from Belfast. It has nearly 10 miles of coastline on Penobscot Bay, which has been a major influence on the town's development.



Membership includes communities in 13 of Maine's 16 counties! With your help, we can grow 2015 into a statewide membership. Please encourage your colleagues to join.

| MCDA membership consists o organizations/CAP agencies/region | • | | | | | |
|---|---------------------|--|--|--|--|--|
| governments/state agenc | | | | | | |
| engineering/consulting/financial institution. | | | | | | |
| Communities: | | | | | | |
| Ashland | Bath | | | | | |
| Bradford | Brewer | | | | | |
| Bridgton | Brunswick | | | | | |
| Camden | Caribou | | | | | |
| Caswell | Cumberland | | | | | |
| Ellsworth | Fort Fairfield | | | | | |
| Fort Kent | Guilford | | | | | |
| Houlton | Howland | | | | | |
| Isleboro | Kennebunk | | | | | |
| Lisbon | Madawaska | | | | | |
| Madison | Newburgh | | | | | |
| Paris | Presque Isle | | | | | |
| Richmond | St. Agatha | | | | | |
| Sanford | Searsport | | | | | |
| Skowhegan | Thomaston | | | | | |
| Thompson | Winslow | | | | | |
| Engineering/Consulting | | | | | | |
| CES, Inc. | Ron Harriman Assoc. | | | | | |
| Ransom Engineering | TRC Engineering | | | | | |
| Sterling Consulting | TD Bank | | | | | |
| Wright-Pierce Engineering | . /645.4 | | | | | |
| Regional Planning/Council of Governments/CAP Agencies | | | | | | |
| DECD-Office of Community Development | | | | | | |
| Hancock County Planning Commission | | | | | | |
| Kennebec Valley Council of Governments | | | | | | |
| Lincoln County Regional Planning Commission | | | | | | |
| Maine Development Foundation Maine Rural Partners | | | | | | |
| Midcoast Economic Development Di | ctrict | | | | | |
| Northern Maine Development Comn | | | | | | |
| Penquis Community Action Program | 111331011 | | | | | |
| Sunrise County Economic Council | | | | | | |
| Washington County Council of Gover | rnments | | | | | |
| Washington County Council of Govern | Timents | | | | | |

Washington Hancock Community Agency

Financial Reports

Balance Sheet As of August 31, 2014

| As of August 31, 2014 | | | | |
|----------------------------------|----------|--|--|--|
| ASSETS | | | | |
| Current Assets | | | | |
| Checking Account | \$14,361 | | | |
| TOTAL CURRENT ASSETS | \$14,361 | | | |
| | | | | |
| LIABILITIES & FUND BALANCE | | | | |
| Fund Balances | | | | |
| Unrestricted Fund Balance | \$14,361 | | | |
| Total Fund Balances | \$14,361 | | | |
| TOTAL LIABILITIES & FUND BALANCE | \$14,361 | | | |

| STATEMENT OF REVENUES AND EXPENSES For the Seven Months Ending August 31, 2014 | | | | | | | | |
|--|-------------------------|--------|-----------------|-------|-----------------------------------|---------------------------------------|-------------------|-------|
| | | | ACTU | | , | | PRIOR YEAR ACTUAL | |
| | | BUDGET | ACTUAL MONTH | Y-T-D | % OF BUDGET REALIZED/ EXPENDED | BUDGET # UNREALIZED/ UNEXPENDED | MONTH | Y-T-D |
| REVENUES | | | | | | | | |
| 40101 | Interest Income | 8 | 2 | 12 | 67% | 6 | 1 | 12 |
| 40201 | Membership Dues | 3,800 | 0 | 4,900 | 129% | (1,100) | 100 | 4,000 |
| 40701 | Seminars | 0 | 0 | 25 | 0% | (25) | 0 | 0 |
| TOTAL REVENUES | | 3,818 | 2 | 4,937 | 129% | (1,119) | 101 | 4,112 |
| | | | | | | | | |
| EXPENDITURES | | | | | | | | |
| 50201 | Postage | 70 | 0 | 128 | 183% | (58) | 0 | 40 |
| 50203 | Photocopies | 4 | 0 | 42 | 1050% | (38) | 0 | 2 |
| 50204 | General Supplies | 42 | 0 | 12 | 29% | 30 | 0 | 1 |
| 50291 | General Miscellaneous | 1,000 | 0 | 687 | 69% | 313 | 0 | 562 |
| 50292 | Seminars | 500 | 0 | 325 | 65% | 175 | 0 | 250 |
| 50411 | Contract Services – MMA | 1,800 | 152 | 1,213 | 67% | 587 | 149 | 1,193 |
| TOTAL EXPENDITURES | | 3,416 | 152 | 2,407 | 70% | 1,009 | 149 | 2,048 |
| | | | | | | | | |
| NET INCOME(LOSS) | | 402 | (150) | 2,530 | 629% | (2,128) | (48) | 2,064 |

Events

| Event | Location | Date | Description |
|---|--|---|---|
| MCDA General Membership Meeting | Teleconference | Thursday, August 7, 2014 | |
| 2015 5-Year Consolidated Housing and Community Development Plan | 353 Water Street Augusta, ME 04330 | Wednesday, September 3, 2014 | Joint public hearing (MSHA and DECD) to receive comments on the Five Year Consolidated Plan |
| MCDA General Membership Meeting | Teleconference | Thursday, September 11, 2014 | |
| 2014 MCDA Annual Meeting | Margarita's Restaurant Augusta, ME 04330 | Thursday, October 2, 2014 at 11:00 a.m. | MCDA's Annual Meeting with Guest Speaker, Sandy Blitz, Co-Chair of the Northern Border Regional Commisson |
| Maine Association of Planners – Writing the Most Complete RFP | MMA 60 Community Drive Augusta, ME 04330 | Thursday, October 2, 2014 at 10:30 a.m. | Learn the basic format of an RFP to take back to your office as a template |
| 2014 Housing Policy Conference | The Portland Company 58 Fore Street Portland | Wednesday, November 12, 2014 at 8:00 p.m. | A post-election analysis and discussion of how the 2014 elections will likely affect state and federal housing policy ~ and our advocacy opportunities ~ in 2015 and beyond. |
| 2014 Grant Funding & Writing | MMA 60 Community Drive Augusta, ME 04330 | November 19, 2014 8:00 a.m. to 4:30 p.m. | Learn how to apply and where |

Page 4 of 14 Financial

Funding Opportunities

Rural Community Development Initiative (RCDI) RCDI funds are used to develop the capacity and ability of qualified private, non-profit, community-based housing and community development organizations, low-income rural communities, and federally recognized Native American Tribes to undertake projects related to housing, community facilities or community and economic development in rural areas. RCDI availability is \$5,967,000 with a minimum grant amount of \$50,000 and maximum amount of \$250,000. A cash match is required and the application deadline is November 12, 2014. http://www.rurdev.usda.gov/HAD-RCDI Grants

More than Wheels: The More Than Wheels program is a non-profit car-purchasing program. They help clients get reliable, affordable transportation needed to get to work and take care of their families by providing access to very low interest rates for their loans. They also provide their clients with the educational opportunities to help increase their financial skills from developing and managing their household budgets to improving their credit and saving for the future while increasing the overall health and well-being of their families. For more information, http://morethanwheels.org

2014 MCDA ANNUAL GUEST SPEAKER

October 2, 2014 Margarita's Restaurant, 390 Western Avenue, Augusta, ME



Sandford (Sandy) Blitz will be the 2014 MCDA Annual Meeting Guest Speaker. Mr. Blitz is Co-Chairman of the Northern Border Regional Commission. He has held senior executive and management positions with local and federal agencies. On November 10, 2009, President Obama nominated Sandy to be, the first ever, Federal Co-Chairman of the newly formed Northern Border Regional Commission (NBRC). On March 10, 2010, the Senate confirmed the nomination and the next day the President officially appointed Sandy to this post. He has established and directed the operations of the NBRC since May 2, 2010, over 36 counties in New York, Vermont, New Hampshire and Maine.

Previously, on September 15, 2007, President Bush appointed Mr. Blitz to the position of Region 1 Regional Administrator, U.S. Small Business Administration. Mr. Blitz was responsible for the delivery of the full gamut of SBA's programs throughout New England. For 13 years, Mr. Blitz represented the U.S. Department of Commerce, Economic Development Administration as the Economic Development Representative for the State of Maine, with the last two years for the States of Connecticut and Rhode

Island. Mr. Blitz also spent eight years in Washington, D.C. with the General Services Administration, wherein he occupied several senior positions, including working with the congressional legislative oversight committee.

About Northern Border Regional Commission -

NBRC was authorized in the 2008 Farm Bill and will be funded through 2018. The Commission's focus is to help address the community and economic development needs of the most severely distressed portions of the Northern Forest region. The Northern Forest of northern Maine, New Hampshire, Vermont and New York is home to more than 2 million people who live in communities that have experienced immense economic change since the 1980s. The region's 30 million acres of woodlands, rivers, lakes, farms, rolling hills and mountains are the source of the region's culture, quality of life, and economic opportunity. The Northern Forest – the largest, intact forest in the eastern United States – is an important national resource for alternative energy, timber products, recreation and tourism, and ecological diversity.



In 2013, the Community Development Block Grant (CDBG) program saw a shift from a community development to an economic development position. The change resulted in an increase of 10% in the economic development categories; i.e. Business Assistance and Development Fund programs.

In 2012, 21.5% of CDBG expenditures were from the Development Fund and Business Assistance programs. The remainder of the community development expenditures (78.5%) included:

- Public Service (1.7%)
- Public Facilities (11.2%)
- Community Enterprise (16.4%)
- Public Infrastructure (26.1%)
- Housing Assistance (12.6%)
- Downtown Revitalization (10.5%)

Figure 1 below provides funding expenditures by category for FY2012 and FY2013.

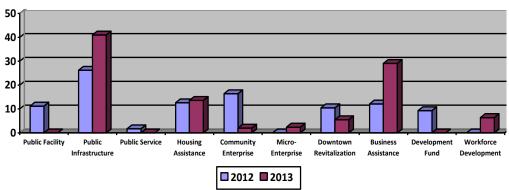


Figure 1. 2012-2013 CDBG Expenditures By Category Source: Office of Community Development Website

The 2015 CDBG Proposed Program Statement should be available in late October or early November. The Office of Community Development (OCD) anticipates a similar budget of \$10,581,799 will be available for distribution. OCD is proposing very little change in the program statement for 2015. A public hearing will be scheduled and public comments solicited on the proposed program statement sometime in October. Some minor changes expected include:

- Batching the economic development program and Micro-enterprise programs so that there are fewer dates for submission, and
- Requiring businesses meet with Small Business Development Center (SBDC) counselors prior to submitting an application.
 This assures OCD that SBDC counselors have consulted with the business and the business is aware of what is needed for a successful project to be funded.

Tentative program timeframe:

| Program | Letter of Intent Due Date | Application Due Date |
|-----------------------------|--------------------------------------|----------------------|
| Public Facilities | January 17, 2015 | TBD |
| Public Infrastructure | January 17, 2015 | March 7, 2015 |
| Economic Development | 1 st Friday of each month | By invitation only |
| Downtown Revitalization | January 31, 2015 | March 28, 2015 |
| Micro Enterprise Assistance | 1 st Friday of each month | By invitation only |
| Housing Assistance | March 14, 2015 | May 2, 2015 |
| Workforce Development | 1 st Friday of each month | By invitation only |

Page 6 of 14 Communication

MCDA Training Session on Affordable Housing

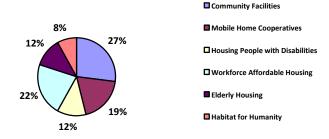
On May 29, MCDA held an Affordable Housing Training Session at the Seadog Brewing Company and Conference Room in Bangor. Housing affordability is an important issue throughout the State of Maine. Public funding alone cannot resolve this issue. The training session focused on funding resources, what developers are looking for, and housing TIF's (Tax Increment Financing) – issues, challenges, and opportunities. The following synopsis of each of the speakers at the training session provides information that may be useful for municipal officials, developers, housing professionals, etc.

John Egan, is the Director of Housing Development at CEI, Inc. CEI runs a range of programs with a focus more on the urban than rural communities. The mission of CEI is to promote community development, particularly to low-income people. CEI does not process residential loans, but does make available loans to small businesses to construct multi-family units. They work with conventional banks to enhance the bank's position on a loan. For more information on CEI, Inc., please visit their website at www.ceimaine.org.





Bill Floyd is the Executive Director of the Genesis Fund, a community development financial institution (CDFI) that provides flexible funding to private foundations, businesses, individuals, and religious organizations. Examples of services they provide include subordinate lending, commitment toward a project, provide technical assistance, feasibility studies, and grant writing services. Funding from the HUD Federal Home Loan Fund and the USDA Rural Development's 515 Program is used to provide housing and community and economic development projects. Types of projects funded:



William Glover is the Manager of Lending at Maine State Housing Authority. As of May, 2014, MaineHousing had completed 28

Housing TIFs. TIF can be used for rental or owner-occupied housing, but 1/3 of the housing must be for low-income individuals. The affordability of rental units must be maintained for at least 30 years and the affordability of homeownership units for 10 years. MaineHousing funds 5 to 6 projects per year. Typically a project needs between \$50,000 and \$100,000 in fees prior to submitting an application. Fees could include architectural, permitting fees, market study, etc. All needs to be completed prior to submitting a TIF application. For more information, www.mainehousing.org



Glenn Blair of USDA Rural Development presented the 502 and 504 Programs, which can be used for individuals with incomes equal to or less than 80% of the area's median income. For very low income (VLI) or low income (LI) families, there are no application fees, no points, and 100% financing is provided to purchase existing homes, make repairs, and used for new construction. These programs are subsidized programs, which means that the rent is based on income. The current rate is 3.5% and can go as low as 1.0%. Any individual borrower must repay the subsidy at the time of sale or refinance. www.rurdev.usda.gov

Josh Benthien is a partner/developer at Northland Enterprises, LLC. The partnership of Northland Enterprises, LLC; CEI, Inc.; Department of Economic and Community Development, and the Town of Sanford was central in successfully renovating the Sanford Mill into 36 units of residential and commercial space in the former mill building. Funding resources for this project included the Brownsfield grant program to address remediation of environmental issues, New Market Tax Credit, CDBG Riverfront Program funding, Neighborhood Stabilization Program funding, and the creation of a TIF district.

Professional Development Page 7 of 14

MAINE SMALL BUSINESS DEVELOPMENT CENTERS

For over 30 years, the Maine Small Business Development Center (SBDC) has been recognized as a leader in the small business improvement and expansion arenas. SBDCs assist small business operators and emerging entrepreneurs through business counseling, training services, and resource linkages. The Maine SBDC provides a variety of services for Maine's existing and prospective small business owners, covering such issues as business feasibility, business plan development, capital acquisition, financial management, marketing and

sales, e-commerce, customer service, personnel management, and small business strategic planning.

Maine SBDC Veterans Business Initiative, a program of the Maine SBDC -

Over the course of its years, the Maine SBDC has provided individualized business assistance to thousands of Veterans. Veterans make up about 9% of all Maine SBDC clients and represent small business in all sectors of the economy.



Goughan's Berry Farm in Caribou created a six-acre corn maze on their property to honor veterans. According to Mark Goughan, corn mazes are examples of agri-tourism, which combine the food production of a conventional farm with recreation that families can enjoy in a farm environment. It helps smaller farms diversify and also is a source of economic development in rural communities. Goughan sketches out his own creations on paper and then marks outs his corn field into 550 20-by-20-foot squares after planting. Around July 1, Goughan used a weed-whacker to cut the picture and trails out in the field while the corn was still 12 to 16 inches in height. It took him about 60 hours to cut out this year's maze.

Page 8 of 14 Communication

CONGRATULATIONS! SEARSPORT'S GAC CHEMICAL IS AMONG ONE OF EIGHT COMPANIES TO RECEIVE THE GOVERNOR'S AWARD FOR BUSINESS EXCELLENCE

According to a news article in the Bangor Daily News on September 19, 2014, eight companies in Maine received the Governor's Award for Business Excellence. The 24th annual awards, administered by the Maine Department of Economic and Community Development and sponsored by FairPoint Communications, recognize Maine businesses that are successful in a variety of ways. GAC Chemical Corporation manufactures and distributes industrial, specialty and fine chemicals. Their primary markets include pulp and paper, power plant, industrial manufacturing, potable municipal water as well as waste water. In 2013, GAC partnered with a manufacturer based in Mexico. This partnership marked the first foreign direct investment from Mexico into Maine and allowed GAC to become certified as a Pine Tree Zone business.

CONGRATULATIONS! TO FORT KENT AND MADAWASKA - AMONG TWO OF NINE BUSINESSES AWARDED THE RURAL ENERGY FOR AMERICA PROGRAM (REAP)

USDA announced the investment of 540 renewable energy and energy efficiency projects nationwide, of which Maine businesses will receive \$190,000 through specific nine grants from the Rural Energy for America Program (REAP). Two businesses located in the Towns of Fort Kent and Madawaska received more than \$28,000 in grant funds. Philip Dubois of Dubois Farms in Madawaska received a REAP Grant in the amount of \$11,196 for the purchase and installation of a new 10 kWh solar PV system needed to meet the energy demands of the growing small family farm, saving 12,960 kWh annually. Daigle & Houghton, Inc. of Fort Kent also received a REAP grant in the amount of \$17,500 to replace an old oil-fired boiler with a dual propane boiler system. The conversion is projected to reduce energy consumption by at least 20 percent.

SUCCESS STORIES

HANCOCK COUNTY GLEANING INITIATIVE

On August 15, 2014, the Council of State Community Development Agencies (COSCDA) announced that the State of Maine Department of Economic and Community Development (DECD) would be awarded the 2014 COSCDA Sterling Achievement Award for Community Development for the Hancock County Gleaning Initiative. The award was bestowed during the Presidential Reception and Award Recognition Ceremony on Tuesday, September 16, 2014 during the Annual Training Conference held at the Boston Park Plaza Hotel. The Hancock County Gleaning Initiative is a program that looks at efforts to prevent food waste. The City of Ellsworth submitted a Community Development Block Grant (CDBG) application on behalf of the University of Maine Cooperative Extension Office to establish the Hancock County Gleaning Initiative. Food gleaned through this program will be donated to the 11 food pantries and five soup kitchens operating in the county. Examples of why gleaning is important:

- Chris Brown, a farm owner in Otter Creek gathers edible food that would otherwise go to waste. He feeds the hungry at his soup kitchen in Bar Harbor.
- Supermarkets want only the most appealing products on their shelves so they throw away bruised or nicked products.
- Restaurants throw away tons of food every year. The National Resources Defense Council says Americans throw away 40% of their food. That's \$165 billion dollars worth of food every year, or 20 pounds of food per person, per month.
- In 2013, the UM Cooperative Extension Office in Hancock County used volunteers to glean 4,500 pounds of apples, 200 pounds of carrots and 262 pounds of winter squash. At a normal price of about \$1.69 per pound, that's more than \$8,000 worth of produce for free.

Professional Development Page 9 of 14

TOWN OF ASHLAND

For the past five years, the Town of Ashland's unemployment rate has exceeded the state and county rate. In 2013, Ashland had an unemployment rate of 11.7%. Town officials have been working diligently to reverse that trend. Several community and economic development projects are on-going in this small, rural community of 1,300 people, which serves as a service center community for some neighboring communities.

Ecoshel, Inc. produces a patented cedar shingle panel that can be used for both roofing and siding applications. Total funding of \$3.1 million from private and public funding resources will benefit 78 full time employees.



✓ ReEnergy



ReEnergy recently restarted its biomass-to-electricity plant in Ashland creating 25 new jobs and 150 new indirect jobs. The 39-megawatt ReEnergy facility generates renewable energy from responsibly harvested green forest residue biomass and unadulterated wood. It is capable of producing approximately 284,000 mWh of electricity each year — enough to supply nearly 37,000 homes. Maine is one of the largest biomass electricity producers in the country with over 20% of the State's electricity generation combing from biomass power plants.

√ Northeast Pellets

Northeast Pellets, started in 2005, purchases sawdust, wood shavings and chips from surrounding mills and processes the raw material into pellets, which are then sold to Walmart, Tractor Supply Company, University of Maine at Fort Kent as well as local residents. In 2009, the business was completely destroyed by fire. It was rebuilt in 2011 and currently employs 12 full time employees.



Additionally, Ashland has been awarded a \$300,000 Public Facility in 2013 for the conversion of the former school gymnasium into a community center. This is a project that the residents of Ashland have been petitioning for years. Work is expected to begin in October, 2014 and be completed by July, 2015. A 2014 Public Infrastructure grant in the amount of \$640,000 will be matched with private funding from the Ashland Water and Sewer District to replace approximately 3,000 l.f. of water main on the Garfield Road. This work must be completed before the next construction season in 2015 to accommodate the private/public partnership between the Maine Department of Transportation and E. J. Carrier road reconstruction on this road.

Page 10 of 14 Communication

MCDA PAST PRESIDENTS

| Rodney Lynch | 2011-2013 | Perley Beane | 1994-1995 |
|---------------|-----------|----------------|-----------|
| James Gulnac | 2009-2011 | Orman Whitcomb | 1992-1993 |
| Tony Levesque | 2008-2009 | Debbie Wyman | |
| Chris Spruce | 2007 | Nancy Gervais | |
| Isaac Wagner | 2006 | Dan Feeney | |
| Matthew Eddy | 2004-2005 | Arthur Faucher | |
| Peter Lyford | 2002-2003 | Terry McCabe | |
| Al Smith | 2000-2001 | Charles Upton | |
| Tony Levesque | 1998-1999 | Rick Michaud | |
| Scott Pierz | 1996-1997 | Laurie Windsor | |
| | | | |

ECONOMIC AND COMMUNITY DEVELOPMENT RESOURCES

Federal

U.S. Department of Housing and Urban Development www.hud.gov

USDA Rural Development www.rurdev.usda.gov

U.S. Small Business Administration www.sbaonline.sba.gov

Regional

Hancock County Planning Commission www.hcpcme.org

Kennebec Valley Council of Governments www.kvcog.org

Lincoln County Regional Planning Commission www.lincolncountymaine.me

Northern Maine Development Commission www.nmdc.org

Midcoast Economic Development District www.mceddme.org

Penquis Community Action Program www.penquis.org

Central Maine Growth Council www.centralmaine.org

Sunrise County Economic Council www.sunrisecounty.org

Eastern Maine Development Corporation www.emdc.org

State

Maine Department of Economic and Community Development www.meocd.org

USDA Rural Development in Maine www.rurdev.usda.gov/me

Small Business Development Centers www.mainesbdc.org

ALPHA ONE

www.alphaone.now.com

Maine State Housing Authority

www.mainehousing.org

Coastal Enterprises, Inc. www.ceimaine.org

Finance Authority of Maine www.famemaine.com

Maine Downtown Center www.mdf.org/mdc

Regional - Continued

Washington County Council of Governments www.wccog.net

Androscoggin Valley Council of Governments www.avcog.org

THI MATCOS.OIS

Kennebec Valley Council of Governments www.kvcog.org

Southern Maine Regional Planning Commission www.smrpc.org

ABOUT MCDA

MCDA's Purpose

TO PROVIDE FORUMS TO INCREASE AWARENESS AND FOSTER COMMUNICATION RELATING TO COMMUNITY DEVELOPMENT ISSUES AND CONCERNS, AND TO PROVIDE EDUCATION AND TRAINING THROUGH WORKSHOPS.

MCDA Meetings

THE ANNUAL MEETING OF THE ASSOCIATION TAKES PLACE AT THE ANNUAL CONVENTION OF THE MAINE MUNICIPAL ASSOCIATION. FOUR (4) REGULAR MEETINGS FOR THE GENERAL MEMBERSHIP AND THE EXECUTIVE COMMITTEE ARE HELD ANNUALLY THROUGHOUT THE STATE OF MAINE. THE EXECUTIVE COMMITTEE MEETINGS ARE CALLED BY THE PRESIDENT OR MAJORITY OF OFFICERS ON AN AS-NEEDED BASIS.

MCDA Newsletters

QUARTERLY NEWSLETTERS HIGHLIGHTING COMMUNITY AND ECONOMIC DEVELOPMENT ARTICLES OF SPECIAL INTEREST THROUGHOUT THE STATE OF MAINE ARE MADE AVAILABLE TO THE GENERAL MEMBERSHIP.

Benefits to Becoming a Member....

MCDA Funding Directory
Training and Workshops
Legislative Advocacy
Affiliation with Other Agencies and Organizations
Links to Funding and Business Agencies
MCDA's ability to network with multiple partners

Who's Invited to Join????

Any person, municipality, or firm employed by or interested in economic and/or community development.

THE COMPOSITION OF MCDA'S EXECUTIVE COMMITTEE AND CURRENT MEMBERSHIP OFFERS NEW MEMBERS AN EXTENSIVE KNOWLEDGE BASE OF COMMUNITY AND ECONOMIC DEVELOPMENT PROGRAMS AND AVAILABLE FINANCIAL RESOURCES. THE TENURE AND EXPERIENCE OF THIS ASSOCIATION CAN PROVIDE NEW MEMBERS WITH A MULTIPLE RESOURCE BASE ON A VARIETY OF PROPOSED PROJECTS IN YOUR COMMUNITY. I AM/AM NOT INTERESTED IN SERVING ON ONE OF THE FOLLOWING COMMITTEES:

- ✓ ADVOCACY
- ✓ COMMUNICATIONS
- ✓ FINANCE
- ✓ PROFESSIONAL DEVELOPMENT
- ✓ MEMBERSHIP
- ✓ OFFICER/EXECUTIVE COMMITTEE

DID YOU KNOW!!!

MCDA currently has a membership of 51 members consisting of municipalities, individuals, firms and state representatives from throughout the State of Maine. Becoming an MCDA member offers numerous benefits, such as training and workshops, legislative advocacy, affiliation with other agencies and organizations, links to funding and business agencies, and ability to network with multiple partners. The Quarterly Newsletter provides informational materials on funding opportunities, job openings, community and economic development articles, and upcoming events. MCDA urges each municipality to become a member of the organization. MCDA is an affiliate group of the Maine Municipal Association (MMA) and as such enjoys the same status regarding lobbying. MCDA's Advocacy Role is to weigh in on proposed legislation and policies that impact community development in Maine.

MCDA also works closely with the Maine Department of Economic and Community Development (DECD). DECD's Office of Community Development works collaboratively with MCDA to review proposed changes and garner support for the CDBG Program. This is a time for the MCDA membership to provide feedback in the CDBG Program. As the federal budget continues to decrease, it is necessary for communities to seek funding from sources other than the CDBG program. Networking with MCDA's experienced members provides a source for connection to other funding sources and/or available financial resources.

This organization is the "voice" of community development policy making in Maine. Please join and make your 'voice' count!

Visit our website at <u>www.mainecda.orq</u> for a membership application or contact any member of the Board of Directors.



Thursday, October 2, 2014
ANNUAL MEETING LUNCHEON* & PROGRAM
11:30 a.m. to 1:30 p.m.

Margaritas Restaurant 390 Western Avenue Augusta, Maine

ANNUAL MEETING AGENDA

- 1. Welcome and Introductions by Darryl Sterling, President MCDA 2013-2015
- 2. September 11, 2014 Meeting Minutes
- 3. Treasurer's Report and August, 2014 Financials
- 4. Election of Officers 2014 Nominations Committee
- 5. Awards Presentation by President
- 6. Secretary's and Newsletter Report Joella R. Theriault
- 7. Membership Report Stephen Dyer
- 8. Remarks by DECD/OCD Staff on the CDBG Program
- 9. Remarks on National COSCDA Conference by Deborah Johnson
- 10. Next Meeting Date
- 11. Guest Speaker Sandford (Sandy) Blitz, Co Chair Northern Border Regional Commission
- 12. Adjourn

^{*}Luncheon is at no cost to members. Luncheon serving will commence at 11:30 a.m. and business meeting at 12:00 noon.

Maine Community Development Association

Local Government Center 60 Community Drive Augusta, ME 04330-9486

> (207) 623-8428 or 1-800-452-8786

www.mainecda.org

MCDA Subcommittee Members:

<u>Advocacy</u>

Vacant (Chair) Tony Levesque Ron Harriman Amy Bernard

Communications

Joella Theriault (Chair)
Tony Levesque
Amy Bernard

Finance

Mathew Eddy (Chair)
Executive Committee

<u>Professional Development</u> Gail Chase (Chair)

Jim Gulnac Tracey Hutton Anne Krieg

> Tony Levesque Linda Smith

Tracey Steuber

Membership

Steve Dyer (Chair)

Amy Bernard

Jim Gulnac

Tony Levesque

Nomination

Tony Levesque (Chair)

2013-2014 MCDA EXECUTIVE COMMITTEE MEMBERS

President: Darryl Sterling

Economic and Community Development Consulting

1 Tulip Street

Richmond, ME 04357

(207) 807-9062

Term Expires: October, 2015

Vice President: Gail Chase

Kennebec Valley Council of Governments

17 Main Street

Fairfield, ME 04937-1119

(207) 453-4258

Term Expires: October, 2015

Treasurer: Mathew Eddy

45 McKeen Street Brunswick, ME 04011 (207) 729-9694

Term Expires: October, 2015

Secretary: Joella R. Theriault

Northern Maine Development Commission 11 West Main Street, Suite 104

Fort Kent, ME 04743 (207) 543-1802

Term Expires: October, 2015

Past President: Rodney Lynch, AICP

Town of Thomaston 123 Summer Street Rockland, ME 04841 (207) 594-7663

Term Expires: October, 2015

BOARD MEMBERS

Anne Krieg Steve Dyer

Town of Bridgton Ransom Environmental Consult.

3 Chase Street, Suite 1 400 Commercial Street, Suite 404

Bridgton, ME 04009-1266 Portland, ME 04102 (207) 647-8786 (207) 772-2891

Term Expires: October, 2014 Term Expires: October, 2014

Tom Martin Suzie Paradis

Hancock County Planning Commission Town of Madawaska
395 State Street 328 St. Thomas Street
Ellsworth, ME 04605 Madawaska, ME 04756

(207) 667-7131 (207) 728-3612

Term Expires: October, 2015 Term Expires: October, 2015

