

JANUARY-MARCH, 2016

VOLUME 12, ISSUE 3

President's Message	1
MCDA Annual Meeting	2
Jobs & Classifieds	3
Upcoming Events	3
Funding Opportunities	4
FAST Act	5
FY2017 President's Proposed Budget	5
MCDA Member Survey	6
News From Around The State	7
About MCDA	8
Did You Know!!	8
MCDA Executive Commit Members and Subcommi Members	
MCDA Meeting Calendar	10

President's Message

Greetings,

MCDA faces many of the same challenges as other service organizations: volunteer Board members who have increasingly demanding full-time jobs; resources that are harder to muster; and growing membership that requires re-thinking the way that things have been done. Specifically, the CDBG grant that has been the foundation of the community development work of many of our communities has undergone reductions and changes in focus and scope.

As is often true, these challenges present opportunities. Over the past few years, MCDA widened its view of community development beyond what the CDBG grant offered. This year, we will focus on determining, and delivering upon, what our members need for success and the success of their communities. But unless and until we know what it is that we can provide for our members, we will not be successful. Please do your part by responding to the brief survey that was sent to you last week. It's important that we hear from you!

MCDA has a strong and positive relationship with the Maine Municipal Association. We hope to continue that relationship, while taking steps to improve some services ourselves. One of those services is our website. Currently, it is static and frequently out of date. We are working on a new format that will be more engaging, and that will present useful and timely information.

We hope that you will soon see evidence of a commitment to a more active and professionally presented organization. We encourage you to contact us with your ideas and concerns, so that we can make a difference in our communities.

With best regards,

Gail

Gail Chase, President Community Development Manager Kennebec Valley Council of Governments gchase@kvcog.org

MCDA ANNUAL MEETING

The Annual Meeting of the Maine Community Development Association (MCDA) was held on Thursday, October 8, 2015 at Margaritas Restaurant in Augusta. The following slate of officers, with term limits, was approved at the meeting.

President - Gail Chase, Kennebec Valley Council of Governments (Term: October, 2015-2017)

Vice President - Stephen Dyer, Ransom Engineering Consultants, Inc. (Term: October, 2015-2017)

Treasurer - Mathew Eddy, Consultant (Term: October, 2015-2016)

Secretary - Joella R. Theriault, Northern Maine Development Commission (Term: October, 2015-2016)

Member at Large- Scott Laflamme, City of Bath (Term: October, 2015-2017)

Member at Large- Tracey Steuber, Town of Lisbon (Term: October, 2015-2017)

Member at Large- Scott Laflamme, City of Bath (Term: October, 2015-2017)

Tracey Steuber, Town of Lisbon (Term: October, 2015-2016)

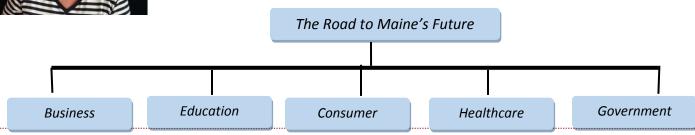
Suzie Paradis, Town of Madawaska (Term: October, 2015-2016)

Anne Krieg, Town of Bridgton (Term: October, 2014-2016)

Immediate Past President - Darryl Sterling, Economic and Community Development Consulting (Term: 2015-2017)



Following the election of officers, awards presentation, and a business meeting, Lisa Leahy of ConnectME Authority of Maine was this year's Guest Speaker. Since 2009, Ms. Leahy has served as the Associate Executive Director of ConnectME. She is responsible for directing multiple projects to advance broadband throughout the state of Maine and manages a multimillion dollar broadband grant program. Broadband is described as "The Road to Maine's Future" as it serves business, education, consumer, healthcare, and government.



The ConnectME Authority is a component unit of Maine state government whose mission is to facilitate the universal availability of broadband to all Mainers and help them understand the valuable role it can play in enriching their lives and helping their communities and businesses thrive.

The internet is a vital connection to the world economy. Maine businesses use the internet to communicate with customers, stimulate new ideas, reach new markets, and create jobs. Approximately 21% of economic growth from 2004 to 2009 is attributed to the internet. Consumers use the internet for online purchases and services. Students and teachers use the internet to gain individualized, interactive and affordable education. Health care organizations use the internet to consult directly with patients. People with chronic diseases are able to monitor themselves and the use of telemedicine helps the elderly stay in their homes. Government can provide a wide range of services more effectively and less expensively reducing administrative costs and lower costs to taxpayers.

About 75% of Mainers use broadband in the home, which is about the U.S. average. But it's below other places. Similarly the percentage of connections with speeds 10 Mbps or Greater are higher in other states as compared to the State of Maine. For example, less than 10% of Maine connections have speeds 10 Mbps or greater while the State of Rhode Island has 40% or greater connections with the higher speeds.

Jobs & Classifieds

<u>Director of Planning:</u> The City of Somersworth, New Hampshire (12,000 population) is seeking a Director of Planning and Community Development. Further details are available on line at www.somersworth.com/employment. Position will be open until filled.

County Administrator: The County of Hancock is seeking to fill the position of County Administrator. The position is responsible for the administrative functions of Hancock County Government under the direction of the County Commissioners. Submit a cover letter and résumé with salary requirements to the County of Hancock, Attn: County Clerk, 50 State Street, Suite 7, Ellsworth, ME 04605 no later than 4:00 p.m. on March 25, 2016.

Town Manager: The Town of Warren (3,700 population) is currently soliciting résumés for the position of Town Manager. Submit e-mail to manager@warrenmaine.org or mail to Town of Warren, 167 Western Road, Warren, ME 04864. Send cover letter, résumé, 3 professional references, and salary history by March 18, 2016.

<u>Code Enforcement Officer:</u> The Town of North Berwick is seeking a Code Enforcement Officer, including Building

Inspector, Local Plumbing Inspector, and Health Officer. Send cover letter, résumé, and salary history to Town Manager, Town of North Berwick, P.O. Box 422, North Berwick, ME 03906 by March 21, 2016. A full job description is available at townornorthberwick.org.

Town Manager: The Town of Oxford (4,500 population) is soliciting for the position of Town Manager. Details are available at www.oxfordmaine.org. Please submit cover letter and résumé to Oxford Board of Selectmen, P.O. Box 153, Oxford, ME 04270 or e-mail to oxfordtwnmgr@roadrunner.com by April 15, 2016.

Town Administrator: The Town of Phippsburg (2,216 population) is seeking a Town Administrator to oversee daily administrative operations. Grant writing experience would be a plus. A complete job description is available at www.phippsburg.com. Send cover letter, résumé, salary history, and 3 professional references to Town Administrator Search, c/o Selectmen, 1042 Main Road, Phippsburg, ME 04562 or e-mail Phipps@phippsburg.com or fax 207-389-1522 by March 29, 2016.

Upcoming Events

Date	Description	Location
March 23, 2016	Complete Streets Workshop 5:00 p.m. to 7:00 p.m.	Saco City Hall 300 Main Street
March 29, 2016	2016 Maine Sustainability and Water Conference	Augusta Civic Center
April 1, 2016	Tri-State Summit on Aging http://agefriendly-community	Grappone Conference Center Concord, NH
April 7-8, 2016	EDA National Conference	Washington DC Register at <u>www.eda.gov</u>
April 8, 2016	Maine's Millennials – Their Social and Economic Impact	Brunswick Register at www.communityinstitute.org
May 12, 2016	MCDA General Membership Meeting	TBD
May 20, 2016	2016 Maine Association of Planners Annual Meeting and Conference	City of Waterville

FUNDING OPPORTUNITIES

1. CDBG Program -

The distribution of the 2016 Community Development Block Grant (CDBG) program funds are currently being allocated among several community and economic development programs. The Maine Department of Economic and Community Development (DECD) continue to accept Letters of Intent (LOI) for the economic development and micro enterprise programs. LOIs are due the first Friday of Apr, May, Jun, July, Aug, and September. LOIs for the housing assistance program is due March 11 and the Safe Neighborhood and Workforce Development programs are due May 6. To date, the following LOIs and applications have been submitted to DECD —

Program	Letters of Intent Received	Amount Requested	Amount Available	Applications Received
Public Facility	2	\$432,195	\$0	0
Public Infrastructure		\$6,823,260	\$2,700,000	9
Micro Enterprise	15	\$1,702,790	\$700,000	Due March 25
Economic Development	36	\$5,993,050	\$2,700,000	Due May 13

Funds requested far exceed the available CDBG amounts available in each program demonstrating the community and economic development needs of Maine communities. Additional information on the CDBG program can be viewed at www.meocd.org.

2. USDA - Specialty Crop Block Grant Program - Administered by the Agricultural Marketing Service, the Specialist Crop Block Grant (SCBG) Program's purpose is to increase the competitiveness of specialty crops defined as fruits, vegetables, tree nuts, dried fruits, horticulture and nursery crops. The SCBG application is due July 6, 2016. Please contact your State Department of Agriculture Project Coordinator who is Jessica Nixon, Director of Marketing Development. She can be reached at 287-7514 or Jessica.L.Nixon@maine.gov.

3. USDA Natural Resources Conservation Service – The Conservation Innovation Grant (CIG) promotes environmental protection or natural resources enhancement and encompasses development. This year's focus is on water quality and conservation finance. Applications for funding are due May 10, 2016. Details on this grant program can be found at www.nrcs.usda.gov.

4. Kessler Foundation -

The Kessler Foundation is dedicated to improving the quality of life for people with disabilities through discovery, innovation, demonstration, application, and dissemination. To that end, the foundation is inviting Concept Applications from nonprofit organizations for its annual Signature Employment grants program, which supports new pilot initiatives, demonstration projects, or social ventures that lead to the generation of new ideas aimed at solving the unemployment and underemployment of individuals with disabilities. Grants up to \$500,000 over two years are available. If accepted full proposals are due by July 1, 2016.

5. Bangor Savings Bank Foundation -

The foundation supports programs designed to promote culture and arts; education; health and wellness; and social and civic services. Special emphasis is directed toward initiatives designed to increase workforce education levels and address out-migration of youth; increase regional income levels and economic activity in rural communities; and support Maine entrepreneurs and micro-enterprise businesses whose needs are not met by existing programs. Deadline for applications is April 1, 2016.

6. Rural Energy for America Program -

The Rural Energy for America Program (REAP) provides guaranteed loan financing and grant funding to agricultural producers and rural small businesses to purchase or install renewable energy systems or make energy efficiency improvements. Applications for Grants up to \$20,000 or less or unrestricted grants up to \$500,000 are due by May 2, 2016. For more information, please visit the USDA website at www.rd.usda.gov.



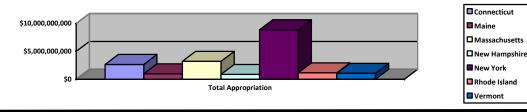


On December 4, 2015, President Obama signed into law the FAST (*Fixing America's Surface Transportation*) Act, the first federal law in over 10 years to provide long term funding for surface transportation. The FAST Act authorizes \$305 billion over fiscal years 2016-2020 for highway and public transportation. The \$305 billion will be allocated as follows:

\$2	226.3
\$	61.1
\$	3.2
\$	0.4
\$	4.7
\$	10.3
	\$ \$ \$ \$

The Maine Municipal Association, in conjunction with six other New England states, recently submitted the 2016 Federal Issues Paper to their respective congressional delegations highlighting several issues affecting municipalities; one of which is the transportation infrastructure, which needs constant attention due to the harsh and unpredictable winters in New England. The following details the FY2016-FY2020 Total Highway and Bridge Improvements Appropriation for each of the seven New England states. The appropriation for the highway and bridge improvements is \$18.8 billion, totaling 8.3% of the \$226.3 billion for Federal Highway Administration.

Highway and Bridge Improvements



FY2017 PRESIDENT'S PROPOSED BUDGET

On February 9, 2016, the FY2017 President's Budget was released describing the proposed \$4.5 trillion budget. Approximately 1/3 of the federal spending budget is apportioned for discretionary spending and 2/3 for mandatory spending (entitlements). Under the proposed budget, the following budgets would be reduced –

•	Corps of Engineers	-\$1.2 billion
•	FEMA Preparedness Grants	-\$460 million
•	LIHEAP	-\$390 million
•	EPA's Clean Water and	
	Drinking Water State RLF	-\$257 million

New programs proposed under the FY2017 budget would include -

- \$10/barrel oil tax with revenue dedicated to infrastructure investments
- Clean Energy Research
- Cancer Research
- Investment in Computer Science Education
- Partnerships for Opportunities & Workforce and Economic Revitalization
- Interagency proposal to help communities adapt to the changing energy sector
- \$75 million in target funds toward
 - \$20M Department of Labor's Dislocated Workers National Reserve
 - o \$50 M ARC investments in coal communities
 - \circ \$5 M EPA's Brownfields Program

Under the proposed FY2017 budget, the following federal agencies would be affected –

EDA Program

- Decrease of \$7 million for core programs
- Increase of \$3 million for planning grants
- Decrease of \$15 million for public works
- \$25 million for Regional Innovation Strategies
- \$50 million for a new Lab-to-Market Competitive Grant

Federal-State Regional Commissions

Decrease of \$2.5 million from FY2016's allocation of \$7.5 million

USDA Programs

 Budget of \$2.8 billion with \$2.5 billion allocated for discretionary spending.

HUD - CDBG

- \$2.8 billion budget, a decrease of \$200 million
 - o \$950 million for HOME Partnership
 - \$2.7 billion for Homeless Assistance Grants

Members of MCDA are encouraged to contact their Congressional Delegation to increase the 2017 CDBG budget and offer evidence of importance of the CDBG program in your community. Contact information –

Page 5 of 10 Continued on Page 6

Senator Susan Collins 413 Dirksen Building Washington DC 20510 (202) 224-2523 www.collins.senate.gov

Representative Chellie Pingree (1st District) 2162 Rayburn House Office Building Washington DC 20515 (202) 225-6116 https://pingree.house.gov Senator Angus King 133 Hart Building Washington DC 20510 (202) 224-5344 www.king.senate.gov

Representative Bruce Poliquin (2nd District) 426 Cannon House Office Building Washington DC 20515 (202) 225-6306 https://poliquin.house.gov

2015-2016 MCDA MEMBER SURVEY

In order to serve our members most effectively, Maine Community Development Association (MCDA) is asking that you complete this brief survey. The survey is also available electronically via surveymonkey. Log on to surveymonkey

Relative to our organization

- 1. Which service that MCDA offers interests you the most?
- 2. Which services would you like to receive through MCDA?
- 3. If you are not involved with MCDA's Board or committees, why not?
- 4. What would it take for you to become more involved?
- 5. MCDA's purpose is "To provide forums to increase awareness and foster communication relating to community development issues and concerns, and to provide education and training through workshops." Do you think that anything needs to be added or removed from this stated purpose?

Relative to your community and professional development:

- 1. What do you see as the most pressing needs that need to be improved in your community?
- 2. Do you have a topic or program that you have been interested in for your community but have been unable to find information on?
- 3. Do you have a success story in your community that you feel would be beneficial in sharing with the organization?

NEWS FROM AROUND THE STATE

(Fort Fairfield) – Like many rural communities, the Town of Fort Fairfield has limited connectivity to the Internet, once you stray from the more urban sections of downtown. Many rural residents and businesses struggle to find reliable, fast Internet service, which impacts their ability to work from home, connect with friends and family, or communicate effectively with others. And like many rural communities, Fort Fairfield has limited resources with which to improve this situation without investments made by private Internet Service Providers and other partners.

In the fall of 2015, the Town conducted a door-to-door Internet Access Survey, which provided insights on existing Internet infrastructure and service. Survey results have already been provided to companies interested in upgrading the community's connectivity, and to the ConnectME Authority, a component of state government charged with helping to facilitate improvements in Maine's broadband service.

Upon learning about Fort Fairfield's efforts, the James W. Sewall Company reached out to the Town with an offer of help. Sewall, which has been helping corporate and municipal clients with engineering needs for more than 135 years, has offered to conduct a Broadband Feasibility Study for the town, free of charge, saving the municipality tens of thousands of dollars. The study is looking at the current telecommunications infrastructure, providing the Town with valuable information about options to improve Internet access and speeds, and positioning the community to seek partnerships and funding to improve broadband access throughout the community.

"This is a great opportunity for Sewall to use its resources and industry expertise to assist the people of Fort Fairfield," said Brian Lippold, Sewall's Director of Broadband and Telecom Consulting. "There is a growing realization among Maine communities that fast, reliable Internet access may not reach them as quickly as they would

like, or reach everyone in their community. By conducting a feasibility study, we can help municipalities better understand their assets and options moving forward."

The extensive study, which will take more than four months to complete, will look at every broadband option currently being deployed in the community and provide a detailed analysis of the challenges and opportunities available to address the issue.

"We just do not have the population and business base for most Internet service providers to make the necessary investments to improve connectivity in a community as large and spread-out as ours," stated Jim Risner, Fort Fairfield Town Manager. "We appreciate this generous offer from Sewall to partner with us in conducting a feasibility study, building on the project which we started, and providing us more data to make a well-informed decision as we work to improve our broadband access."

The feasibility study will assess and map current Internet infrastructure and access within the community, look at options to address substandard broadband connectivity and their associated costs, and provide the town with information to help chart a course to faster and more reliable Internet access. The study will be completed in early spring, 2016.

For more information, please contact Tim Goff at (207) 472-3802; Email: tgoff@fortfairfield.org, or Brian Lippold at (207) 233-2976; Email: Brian.lippold@sewall.com.

ABOUT MCDA

MCDA's Purpose

TO PROVIDE FORUMS TO INCREASE AWARENESS AND FOSTER COMMUNICATION RELATING TO COMMUNITY DEVELOPMENT ISSUES AND CONCERNS, AND TO PROVIDE EDUCATION AND TRAINING THROUGH WORKSHOPS.

MCDA Meetings

THE ANNUAL MEETING OF THE ASSOCIATION TAKES PLACE AT THE ANNUAL CONVENTION OF THE MAINE MUNICIPAL ASSOCIATION. FOUR (4) REGULAR MEETINGS FOR THE GENERAL MEMBERSHIP AND THE EXECUTIVE COMMITTEE ARE HELD ANNUALLY THROUGHOUT THE STATE OF MAINE. THE EXECUTIVE COMMITTEE MEETINGS ARE CALLED BY THE PRESIDENT OR MAJORITY OF OFFICERS ON AN AS-NEEDED BASIS.

MCDA Newsletters

QUARTERLY NEWSLETTERS HIGHLIGHTING COMMUNITY AND ECONOMIC DEVELOPMENT ARTICLES OF SPECIAL INTEREST THROUGHOUT THE STATE OF MAINE ARE MADE AVAILABLE TO THE GENERAL MEMBERSHIP.

Benefits to Becoming a Member....

MCDA Funding Directory
Training and Workshops
Legislative Advocacy
Affiliation with Other Agencies and Organizations
Links to Funding and Business Agencies
MCDA's ability to network with multiple partners

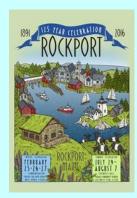
Who's Invited to Join????

Any person, municipality, or firm employed by or interested in economic and/or community development.

THE COMPOSITION OF MCDA'S EXECUTIVE COMMITTEE AND CURRENT MEMBERSHIP OFFERS NEW MEMBERS AN EXTENSIVE KNOWLEDGE BASE OF COMMUNITY AND ECONOMIC DEVELOPMENT PROGRAMS AND AVAILABLE FINANCIAL RESOURCES. THE TENURE AND EXPERIENCE OF THIS ASSOCIATION CAN PROVIDE NEW MEMBERS WITH A MULTIPLE RESOURCE BASE ON A VARIETY OF PROPOSED PROJECTS IN YOUR COMMUNITY. I AM/AM NOT INTERESTED IN SERVING ON ONE OF THE FOLLOWING COMMITTEES:

- ✓ ADVOCACY
- ✓ COMMUNICATIONS
- ✓ FINANCE
- ✓ PROFESSIONAL DEVELOPMENT
- ✓ Membership
- ✓ OFFICER/EXECUTIVE COMMITTEE

DID YOU KNOW!!!



The Town of Rockport celebrates its Quasquicentennial (125) years in 2016. Please join the town in its celebration scheduled for July 29 – August 7, 2016. Points of Interest: Rockport was settled in 1769 by British settler, Robert Thorndike. Formerly known as the Plantation of Camden, Rockport split from Camden soon after its incorporation in 1791. Here are a few tidbits marking milestones in Rockland's history:

- 1891 Final Separation between Rockport and Camden
- 1892 Construction of Rockport Opera House
- 1914 Construction of Rockport Public Library
- 1975 Rockport Marine Park established
- 1976 Rockport Village is listed on the National Register of Historic Places Inventory
- 2001 Construction of the New Harbormaster's building

Maine Community Development Association

Local Government Center 60 Community Drive Augusta, ME 04330-9486

> (207) 623-8428 or 1-800-452-8786

www.mainecda.org

MCDA Subcommittee Members:

Advocacy
Vacant (Chair)
Tony Levesque
Amy Bernard

<u>Communications</u>

Joella Theriault (Chair)

Tony Levesque

Amy Bernard

<u>Finance</u>

Mathew Eddy (Chair)

Executive Committee

Professional Development

Steve Dyer (Chair)
Amanda Esler
Anne Krieg
Tony Levesque
Linda Smith
Tracey Steuber
Austin Blees

Membership

Tony Levesque (Interim Chair)

Amy Bernard

Tony Levesque

Nomination

Tony Levesque (Chair)

2015-2016 MCDA EXECUTIVE COMMITTEE MEMBERS

President: Gail Chase

Kennebec Valley Council of Governments

17 Main Street

Fairfield, ME 04937-1119

(207) 453-4258

Term Expires: October, 2017

Vice President: Steve Dyer

Ransom Environmental Consult. 400 Commercial Street, Suite 404

> Portland, ME 04102 (207) 772-2891

Term Expires: October, 2017

Treasurer: Mathew Eddy

45 McKeen Street Brunswick, ME 04011

(207) 729-9694

Secretary: Joella R. Theriault

1519 St. John Road

Term Expires: October, 2016

St. John Plantation, ME 04743

Northern Maine Development Commission

(207) 543-1802

Term Expires: October, 2016

Past President: Darryl Sterling

Economic and Community Development Consulting

1 Tulip Street

Richmond, ME 04357

(207) 807-9062

Term Expires: October, 2017

BOARD MEMBERS

Anne Krieg Suzie Paradis

Town of BridgtonTown of Madawaska3 Chase Street, Suite 1328 St. Thomas StreetBridgton, ME 04009-1266Madawaska, ME 04756

(207) 647-8786 (207) 728-3612

Term Expires: October, 2016 Term Expires: October, 2016

 Scott LaFlamme
 Tracey Steuber

 City of Bath
 Town of Lisbon

 55 Front Street
 300 Lisbon Street

 Bath, ME 04530
 Lisbon, ME 04250

 (207) 443-8332
 (207) 353-3000

Term Expires: October, 2017 Term Expires: October, 2017

2016 MCDA MEETING CALENDAR

January 2016						February 2016							March 2016							
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
					1	2		1	2	3	4	5	6			1	2	3	4	5
3	4	5	6	7	8	9	7	8	9	10	11	12	13	6	7	8	9	10	11	12
10	11	12	13	14	15	16	14	15	16	17	18	19	20	13	14	15	16	17	18	19
17	18	19	20	21	22	23	21	22	23	24	25	26	27	20	21	22	23	24	25	26
24	25	26	27	28	29	30	28	29						27	28	29	30	31		
31																				
April 2016 May 2016 June 2016																				
C	Μ.				т.	С.	C	M .		•		17	G.	C	June 2016					
Su	Mo	1 u	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
2	4	_		7	1	2	1	2	3	4	5	6	7	_		7	1	2	3	4
3	4	5	6	7	8	9	8	9	10	11	12	13	14	5	6	7	8	9	10	11
10	11	12	13	14	15	16	15	16	17	18	19	20	21	12	13	14	15	16	17	18
17	18	19	20	21	22	23	22	23	24	25	26	27	28	19	20	21	22	23	24	25
24	25	26	27	28	29	30	29	30	31					26	27	28	29	30		
		Jul	y 20	16				August 2016						September 2016						
Su	Mo		We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo		We	Th	Fr	Sa
					1	2		1	2	3	4	5	6					1	2	3
3	4	5	6	7	8	9	7	8	9	10	11	12	13	4	5	6	7	8	9	10
10	11	12	13	14	15	16	14	15	16	17	18	19	20	11	12	13	14	15	16	17
17	18	19	20	21	22	23	21	22	23	24	25	26	27	18	19	20	21	22	23	24
24	25	26	27	28	29	30	28	29	30	31				25	26	27	28	29	30	
31																				
	_) 040	bor '	2046	•			NI	3\/AB	nhar	204	c			D	2001	nhar	204	6	
С.,		Tu	ber 2 We	ZUIO Th		C.	C ₁ -		Tu	nber We			C.	C		Tu	nber We			C.
Su	Mo	1 u	we	111	Fr	Sa 1	Su	Mo	1 u	w e 2	Th 3	Fr 4	Sa 5	Su	Mo	1 u	we	Th 1	Fr 2	Sa 3
2	3	4	5	6	7	8	6	7	8	9	10	11	12	4	5	6	7	8	9	10
9	10	11	12	13	14	15	13	14	15	16	17	18	19	11	12	13	14	15	16	17
16	17	18	19	20	21	22	20	21	22	23	24	25	26	18	19	20	21	22	23	24
23	24	25	26	27	28	29	27	28	29	30	- '	23	20	25	26	27	28	29	30	31
30	31	23	20	<i>-</i> 1	20	۷ ـ	41	20	۷)	50				23	20	<i>-</i> 1	20	2)	50	J1
General Membership Meetings																				



Annual Meeting