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## MCDA President's Message

On May 30, 2013, members of the Maine Community Development Association gathered at the Seadog Conference Center in Bangor for an awesome professional training program put together by Darryl Sterling, MCDA Vice President and Mathew Eddy, MCDA Treasurer with logistic and support assistance from Executive Committee Secretary, Joella R. Theriault. The morning session started off with an association general assembly meeting followed by the day's first presenters, Bev Uhlenhake from the Maine Real Estate and Development Association (MEREDA) and Bangor Economic Development Specialist, Tanya Pereira (also formerly with the City of Brewer) who spoke on regional economic forecasting with a special focus on the Greater Bangor Area and how the new Bangor Cross Center and Hollywood Slots have positively impacted not only the City, but the larger region as well.

The next morning session consisted of Attorneys Shana Cooke-Mueller and Joan M. Fortin of Bernstein Shur who enlightened us about the proposed changes to the Tax Increment Financing such as the alleviation of the "March Madness crunch" and the various nuances of dealing with TIF-assisted development projects.

The well laid out noon luncheon allowed time for us to mingle and reflect upon the morning sessions. In the afternoon, we heard from Robert A. Martin, President of the Maine Technology Institute (MTI) who gave us an inspiring and informative presentation of what the MTI is all about and the various programs that it operates.

In summary, the feedback that I have received from those in attendance was, "It was great"; "Those members not in attendance really missed something"; "First time I really understood what MTI was about"; and "I plan on having Bob speak before my board about what MTI has to offer".

In closing I would like to thank the staff at the Seadog for their outstanding service and for always promptly attending to our needs.

Rodney Lynch, AICP



President, MCDA  
2011-2013

# MCDA Training Sessions

## *“A Look at Alternative Financing Mechanisms”*

On Thursday, May 30, 2013, MCDA held a training session to help members look at alternative financing mechanisms for economic and community development programs were held at the Seadog Conference Center in Bangor. A total of 20 MCDA members attended this highly informative training session. The following is a brief summary of presentations:

### Session 1: Regional Economic Forecasting



*Bev Uhlenhake, CCIM, works in all sectors of the commercial market and has brokered a range of sales, leases, and build to suits for local and national clients. She earned her CCIM in 2008 and currently sits on several boards, including Maine Real Estate & Development Association and the Brewer Planning Board. Before joining Epstein Commercial in 2004, Bev held management and executive positions in higher education and non-profit sectors. She holds a Bachelor of Arts degree from The Ohio State University and a Masters of Science in higher education administration from Iowa State University.*

The points of interest in this presentation were the Bangor Area Market Overview, Bangor in Context, and Forecasting. The fastest growing market in Bangor is in retail (mall), 2<sup>nd</sup> is office (medical), 3<sup>rd</sup> is retail (secondary), 4<sup>th</sup> is office (non-medical), and 5<sup>th</sup> is industrial. Ms. Uhlenhake described how comparing commercial real estate in square footage with a count of business expected in any municipality would provide a pull factor (*sale dollars per capita compared to average state sales dollars per capita*).

#### SAMPLE – CITY OF BANGOR

##### *Surplus/Deficit Analysis*

- *Total number of businesses in municipality (Bangor has 1,860)*
- *Expected for municipality size of Bangor is 951*
- *Surplus in 909*

##### *Pull Factor (PF)*

- *Sales data per capita in municipality*
- *Compared to State of Maine data per capita*
- *Result:*
  - *PF<1: Residents are going elsewhere for goods & services*
  - *PF>1: People are coming in from outside for goods/services*

### Session 2: Tax Increment Financing (TIF)

*Shana Cook Mueller is a member of Bernstein Shur's Municipal and Regulatory Practice Group. Her practice focuses on economic development and tax increment financing (TIF). She has extensive experience developing and amending TIF development programs for municipalities and private clients all over the State of Maine, including navigating the local and state approval process as well as negotiating credit enhancement agreements.*



The TIF program is an economic development tool for municipalities. It allows municipalities to capture new property tax value. The property taxes on this new value are “TIF Revenues”, which then can be used to fund a wide variety of authorized project costs. Ms. Mueller and Ms. Joan M. Fortin, Esq., presented the TIF Clean-up Bill – LD 563. This bill would fix time issues and remove meaningless requirements. In the past, municipalities had to submit the TIF application by March 1<sup>st</sup> if they wanted DECD approval by March 31<sup>st</sup>. This bill would now give the State a couple of months to review the application. The benefits of TIFs to a municipality include job retention/creation, attract new investment, maximize tax dollars, fund infrastructure improvements, promote downtown development, leverage other sources of revenue, promote transit-oriented development, and solve environmental problems. For more information, [smueller@bernsteinshur.com](mailto:smueller@bernsteinshur.com)

Session 3: New Tools and Resources

The Maine Technology Institute (MTI) funds innovative technologies across the state to help accelerate commercial success and grow good jobs in Maine's seven (7) technology sectors: Biotechnology, Composites and Advanced Materials, Environmental Technologies, Forest Products and Agriculture, Information Technology, Marine Technology and Aquaculture, and Precision Manufacturing. MTI receives between \$7,000,000 and \$7,500,000 annually from state appropriations. MTI offers two categories of grants – TechStart Grant and Seed Grant – and the bulk are loans – Cluster Initiative Program, Equity Capital Investments, and Development Loans.

*Guest Speaker, Robert A. Martin, President of MTI serves as director on a number of community and enterprise boards and is frequently invited to speak on topics of innovation culture, entrepreneurship, transit-oriented development, and market segmentation. He was appointed to his role at MTI by Governor Paul LePage and confirmed by the 125<sup>th</sup> Legislature in September, 2012.*

Category		Application Deadline
TechStart Grants	Up to \$5,000 offered monthly	07/02/2013
Seed Grants	Up to \$25,000 offered 3 times per year	08/20/2013
Development Loans	Up to \$500,000 offered 3 times per year	07/09/2013
Equity Capital Investments	Up to \$200,000 investment	On-Going
Business Accelerator Grant		

For more information, visit the MTI website at [www.mainetechnology.org](http://www.mainetechnology.org)



## Bytes and Pieces

By Rodney Lynch, AICP

**John Ducette**, Town Manager of Skowhegan and President of the Kennebec Valley Council of Governments (KVCOG) Board of Directors announced that KVCOG hired **Roseanna (Rosie) Vanadestine** of Skowhegan as its new Executive Director. She will start at KVCOG in early July. Vanadestine will replace outgoing Executive Director, Ken Young, who is leaving KVCOG after 12 years. Ms. Vanadestine is currently the Director of Community and Economic Development for the City of Bangor where she supervises 17 staff and the community and economic development, code enforcement and planning divisions. Previously she served in a similar capacity for the Town of Lisbon and in Fairfield and Rumford prior to that. She was also the Executive Director of the River Valley Growth Council, which is a ten town regional economic development nonprofit organization in Western Maine. She was also the Executive Director of the River Valley Technology Center, one of the State of Maine's seven applied technology centers. In Skowhegan, Vanadestine served as President and member of the board of Skowhegan Main Street.

Mr. Douchette, noting that 48 people had applied for the position said, "KVCOG is lucky to hire Rosie Vanadestine to be the new Executive Director at KVCOG. She brings to the KVCOG assignment significant experience with community and economic development gained working for municipal governments in Maine. I am confident she has the skills and experience to lead KVCOG as it enters its 46<sup>th</sup> year of service to its member municipalities and the KVCOG region (Kennebec, Somerset, and western Waldo Counties)." Congratulations to Rosie on her new position and best of success!

*She lives with her husband Robert. She has three older children ages 25, 23 and 21 and a 7 year old son. She also has 3 stepdaughters ages 26, 22 and 8. In her spare time she likes to read, hunt, fish, hike, snowmobile, motorcycle and anything outdoors.*



# HUD Consolidated Plan 2010-2014

Maine State Housing Authority (MSHA) and Department of Economic and Community Development (DECD) held public forums throughout the State of Maine in June. Public forums are required by HUD for the purpose of gathering input on available programs and Maine's housing needs. The 2010-2014 Consolidated Plan was submitted in November, 2009 with Annual Plan updates required to be submitted by November 15 each year. The Consolidated Plan sets priorities for using the Home Investment Partnership (HOME), Emergency Solutions Grant (ESG), and Community Development Block Grant (CDBG).

**HOME** funds target people at different income levels, defined as----->

HOME funds are used to fund the Homebuyer Program, Home Improvement Program, Rental Housing Development, Supportive Housing Development, Tenant-Based Rental Assistance and 15% of the HOME funds are set aside for community housing development organizations (CHDO).

*Low Income  $\leq 80\%$  Area Median Income (AMI)*

*Very Low Income  $\leq 50\%$  AMI*

*Extremely Low Income  $\leq 30\%$  AMI*

Program	Assisted	Need
Homebuyer Assistance	318 home purchases	68,007 potential first-time homebuyers (34,315) are low-income
Home Improvement	75 repair assistance	4,684 homes lack complete plg 350,000 pre-1978 homes 127,000 potential lead paint health hazard 7 <sup>th</sup> in nation % of houses built 1939 or earlier
Rental Housing Development	9 new developments = 257 units	92,662 low-income rental households 61% of all rental households are rent burdened
Rental Housing Development-Seniors	6 new developments = 165 units	20,334 senior renter households are LI From 2012 to 2017, need for senior subsidized housing units will increase by 65%
Supportive Housing Development	No new developments	>115,000 with physical disabilities >100,000 with mental health issues >5,000 domestic assaults per year
Tenant Based Rental Assistance	328 homeless individuals and families	Benefited from Rental Assistance Coupon Plus Program (RAC+) and Stability Through Engagement Program (STEP)

**Emergency Solutions Grant** provides homeless assistance grants to emergency shelters serving people who are homeless. Homelessness remains a serious concern throughout the State with a Statewide average of 300,137 emergency shelter bednights (2012) and 26,242 domestic violence bednights (2012).

## Community Development Block Grant

**(CDBG):** In 2012, the CDBG program provided funding to 33 communities representing 13 out of 16 counties in the State of Maine. The total award of \$7,631,887 funded public facility projects (health center, library expansion, sand/salt storage shed, etc.); public infrastructure projects (sewer/water line replacement); housing assistance (single-family housing rehabilitation and well/septic replacements); community enterprise projects (streetscapes, business façades); public service projects (energy conservation, agricultural initiatives, secure records management); and Downtown Revitalization projects.

### 2014 CDBG Timeline

July, 2013	Rulemaking
August, 2013	Proposed Program Statement
October 1, 2013	Public Hearing
October 10, 2013	Public Comments are Due
November 15	Rule Adopted
November 16	Final Program Statement
November 18-22, 2013	Application Workshops
January 1, 2014	Program Begins



On June 11, 2013, Governor Paul R. LePage and Ecoshel CEO Bryan Kirkey announced plans to create 78 new jobs at a manufacturing facility in Ashland for a new patented cedar shingle system. Plans include the addition of up to 10 production lines in the coming years, which would boost employment even further. At the start of production, an estimated 150 additional indirect jobs will be created.

“Not only will you bring much-needed and welcomed jobs to Ashland, but your product line will also create hundreds more indirect jobs that will have a significant economic impact on communities across Aroostook County and the State of Maine”, stated Governor LePage. Mr. Kirkey praised DECD for its rapid response in assisting him to locate his company in Maine from Atlanta, Georgia. Gov. LePage’s economic development team, Commissioner George Gervais and Rosaire Pelletier, Forest Products Industry Liaison, expedited a Maine Rural Development Authority (MRDA) loan for the company, assisted with site selection, and assisted with the financing process with FAME and other agencies. The company decided to build its permanent manufacturing facility in Maine to be closer to an abundant source of northern white cedar and its proximity to the nation’s largest cedar shingle markets in New England.

The Town of Ashland has submitted a 2013 CDBG Economic Development Grant application for gap financing for the company. Ashland is a new member of MCDA.

## CAREER PATHWAYS FOR EDUCATION, CAREER AND LIFE SUCCESS

L.D. 1780 An Act to Enhance Career Pathways for Adult Learners was enacted in March, 2012. The purpose of Career Pathways is to offer a system of support that will make it easier for adults to complete their postsecondary training and education and earn the credentials that will improve their employability, increase their security, and boost their earning power. Career Pathways is defined as follows:

*"Career pathways services" means career counseling and education for individuals who seek to secure employment and to advance over time to successively higher levels of education and employment by following a pathway, each step of which is designed to prepare the individual for the next level of education or employment.*

Career Pathways takes a systematic approach to education, training, and employment by aligning programs and services across the workforce, education, human service, and economic development systems to support unemployed adults. The Career Pathways Toolkit: Six Key Elements for Success provides a clear sequence of education or training credentials –

1. Build Across-agency partnerships and clarify roles
2. Identify industry sector and engage employers
3. Design education and training programs
4. Identify funding needs and sources
5. Align policies and programs
6. Measure system change and performance

The Pathways Planning Process began in December, 2012 with the presentation of webinars, technical assistance from the Maine Department of Education’s Adult Education representative, face-to-face symposium on developing Pathways Plan, and development of a draft plan. The final approved Pathways Plan was presented to the state on March 28, 2013. For more information on Career Pathways, visit: <http://www.workforceinfo.org/PDF/CareerPathwaysToolkit2011.pdf>.



Congratulations to Thomas E. Martin and Susan A. Hughes who announced their engagement in April, 2013. Mr. Martin is the Executive Director of the Hancock County Planning Commission in Ellsworth, and a member of MCDA. Ms. Hughes works as a registered nurse at the Ellsworth Free Clinic.



## *Jobs & Classifieds*

**PLANNING AND DEVELOPMENT DIRECTOR** - The Town of Waldoboro is looking for an energetic and enthusiastic individual to serve as Planning and Development Director and Code Enforcement Officer. This position is responsible for the administrative and technical work in planning, directing and managing a program of community and economic development and code enforcement. Applicants should possess a Bachelor's Degree in planning, community development, business or public administration or a related field and possess, or be able to obtain, certification as a CEO in Land Use and Shoreland Zoning. Submit résumé with a cover letter no later than Friday, July 26, 2013 to: John Spear, Town Manager, Town of Waldoboro, P.O. Box J, Waldoboro, Maine 04572. A job description can be obtained at [www.waldoboromaine.org](http://www.waldoboromaine.org).

**EXECUTIVE DIRECTOR** – The Damariscotta Region Chamber of Commerce (DRCC) seeks an Executive Director to oversee day-to-day operations of the Chamber. Responsibilities include membership development and recruitment, generating revenue through Chamber-sponsored events, managing a wide range of projects, and managing the Chamber Office. The Executive Director serves as a highly visible and crucial link to the local business community. DRCC seeks a special applicant with the right combination of business skills and interpersonal skills coupled with creativity to lead this rapidly growing Chamber. Submit résumé to [drcc.ed@gmail.com](mailto:drcc.ed@gmail.com) or P.O. Box 13, Damariscotta, ME 04543

**DIRECTOR OF COMMUNITY AND ECONOMIC DEVELOPMENT** - The City of Bangor, Maine's third largest community (pop.33,500) is seeking a creative and energetic leader for the position of Director of Community and Economic Development. This position is central to the City's ongoing efforts to enhance business development, establish and foster positive relationships with community businesses and leaders, and continue recent community initiatives. Reporting to the City Manager, this position oversees the divisions of Community Development, Economic Development, Code Enforcement, Planning and fifteen staff members. The City is a HUD Entitlement Community and a strong working knowledge of the Community Development Block Grant (CDBG) program is required. To apply, please submit a cover letter, city application, resume, and references no later than 4:30 Friday August 9, 2013 to Human Resources Office, Bangor City Hall, 73 Harlow Street, Bangor ME., 04401 or by email to [melissa.borden@bangormaine.gov](mailto:melissa.borden@bangormaine.gov)

**NEW MCDA BOARD MEMBER** Justin Poirier, Director of Community Development, at the City of Bath was appointed as the new Board Member of the MCDA Executive Committee during the May 30<sup>th</sup> MCDA General Membership Meeting. Mr. Poirier replaces Wade Hanson of Houlton. Welcome Justin!

# USDA RURAL DEVELOPMENT ANNOUNCEMENTS.....

*Looking for Economic and Community Development Grant Opportunities? You may want to check out the USDA Rural Development website at [www.rurdev/usda.gov](http://www.rurdev/usda.gov)*

## FROM THE NEWS RELEASE DESK OF USDA RURAL DEVELOPMENT:

- **JULY 11, 2013**      **USDA awards 5 grants to support economic and community development projects –**
    - Maine Stream Finance, Bangor: \$63,000 Rural Business Enterprise Grant (RBEG) to assist with the development and implementation of a web-based, microenterprise technical assistance and training program for small and emerging businesses in Penobscot, Piscataquis, Knox and Waldo Counties.
    - \*Heritage Vivant, Van Buren: \$25,000 Rural Economic Impact Initiative Grant to construct a 450 square foot addition to the dining facility for ADA compliancy at the Acadian Village.
    - Linneus Sno Sports, Inc., Linneus: \$50,000 RBEG to assist in the acquisition of snowmobile trail-grooming equipment to maintain approximately 200 miles of trail
    - \*Presque Isle Snowmobile Club, Presque Isle: \$99,500 RBEG to assist in the acquisition of snowmobile trail-grooming equipment
    - Poodunck Snowmobile Club, Dixfield: \$14,500 RBEG to assist in the acquisition of snowmobile trail-grooming equipment
  - **APRIL 4, 2013**      **USDA announced \$352,465 to benefit Washington County Communities –**
    - Indian Township Passamaquoddy Reservation, Princeton: \$325,000 Water and Waste Disposal Grant to replace the pump station on U.S. Route 1
    - Pembroke Library Association, Pembroke: \$27,485 Community Facilities Grant to renovate the second floor of the library creating a larger community room to serve the public
  - **MARCH 25, 2013**      **USDA announces \$3.5 Million to Benefit Rural Maine Communities –**
    - Bath Area YMCA, Bath: \$1,150,000 Community Facility Direct Loan for energy efficiency improvements, upgrades and debt refinancing.
    - Bethel Water District, Bethel: \$275,000 Water and Waste Disposal Loan for replacing aged cast iron water mains
    - Town of Orono: \$2,000,000 Community Facility Direct Loan to expand the Town's existing parking lot
    - Penquis Mental Health Association, Doverfoxcroft: \$131,000 Community Facility Direct Loan to purchase an existing residential facility that will provide essential development and intellectual disabilities services.
- \*MCDA Members*

## Upcoming Events

Event	Date
<b>Thursday, July 25, 2013</b>	2013 CDBG Grantee Implementation
<b>Friday, July 26, 2013</b>	2013 CDBG Certification Course
<b>Wednesday, July 24, 2013</b>	Fair Labor Standards Act Workshop Augusta
<b>Wednesday, October 2 &amp; Thursday, October 3, 2013</b>	2013 MMA Convention and MCDA Annual Meeting Augusta Civic Center

**DON'T MISS!** MCDA Annual Meeting to be held on Thursday, October 3, 2013 at Margarita's Restaurant in Augusta will feature guest speaker, Mike Duguay. Mike is the Director of Business Development for Summit Natural Gas of Maine. He will provide a presentation on the benefits of switching to natural gas and the positive impact on your community. Summit Natural Gas specializes in bringing natural gas to Kennebec Valley homes and businesses. Some benefits of natural gas include more affordable than heating oil, more environmentally-friendly fossil fuel, and the equipment is easier to repair and maintain.



# ABOUT MCDA

## *MCDA's Purpose*

TO PROVIDE FORUMS TO INCREASE AWARENESS AND FOSTER COMMUNICATION RELATING TO COMMUNITY DEVELOPMENT ISSUES AND CONCERNS, AND TO PROVIDE EDUCATION AND TRAINING THROUGH WORKSHOPS.

## *MCDA Meetings*

THE ANNUAL MEETING OF THE ASSOCIATION TAKES PLACE AT THE ANNUAL CONVENTION OF THE MAINE MUNICIPAL ASSOCIATION. FOUR (4) REGULAR MEETINGS FOR THE GENERAL MEMBERSHIP AND THE EXECUTIVE COMMITTEE ARE HELD ANNUALLY THROUGHOUT THE STATE OF MAINE. THE EXECUTIVE COMMITTEE MEETINGS ARE CALLED BY THE PRESIDENT OR MAJORITY OF OFFICERS ON AN AS-NEEDED BASIS.

## *MCDA Newsletters*

QUARTERLY NEWSLETTERS HIGHLIGHTING COMMUNITY AND ECONOMIC DEVELOPMENT ARTICLES OF SPECIAL INTEREST THROUGHOUT THE STATE OF MAINE ARE MADE AVAILABLE TO THE GENERAL MEMBERSHIP.

## *Benefits to Becoming a Member...*

### *MCDA Funding Directory*

### *Training and Workshops*

### *Legislative Advocacy*

### *Affiliation with Other Agencies and Organizations*

### *Links to Funding and Business Agencies*

### *MCDA's ability to network with multiple partners*

## *Who's Invited to Join???*

**ANY PERSON, MUNICIPALITY, OR FIRM EMPLOYED BY OR INTERESTED IN ECONOMIC AND/OR COMMUNITY DEVELOPMENT.**

THE COMPOSITION OF MCDA'S EXECUTIVE COMMITTEE AND CURRENT MEMBERSHIP OFFERS NEW MEMBERS AN EXTENSIVE KNOWLEDGE BASE OF COMMUNITY AND ECONOMIC DEVELOPMENT PROGRAMS AND AVAILABLE FINANCIAL RESOURCES. THE TENURE AND EXPERIENCE OF THIS ASSOCIATION CAN PROVIDE NEW MEMBERS WITH A MULTIPLE RESOURCE BASE ON A VARIETY OF PROPOSED PROJECTS IN YOUR COMMUNITY. I AM/AM NOT INTERESTED IN SERVING ON ONE OF THE FOLLOWING COMMITTEES:

- ✓ ADVOCACY
- ✓ COMMUNICATIONS

- ✓ PROFESSIONAL DEVELOPMENT
- ✓ MEMBERSHIP
- ✓ OFFICER/EXECUTIVE COMMITTEE

## ***DID YOU KNOW!!!!!!!!!!***

There are 491 municipalities in the State of Maine, yet there are only 22 municipalities who are members of the Maine Community Development Association (MCDA). Now, more than ever, MCDA urges each municipality to become a member of the organization. MCDA is an affiliate group of the Maine Municipal Association (MMA) and as such enjoys the same status regarding lobbying. MCDA's Advocacy Role is to weigh in on proposed legislation and policies that impact community development in Maine. This organization is the "voice" of community development policy making in Maine.

Each year, prior to the distribution of Community Development Block Grant (CDBG) funds, the State Department of Economic and Community Development's (DECD) Office of Community Development (OCD) holds public hearings on the upcoming program statement. Each year, proposed changes to the CDBG program are prepared and made available during the public hearing forums. Little or no representation among municipalities is on hand to provide comments on the program changes that would have a direct affect on their communities needs.

Focus on cutting federal spending and decreasing the national debt has resulted in continual decreases of the CDBG budget over the past few years. CDBG is vitally important for Maine communities since it is the only flexible source of federal assistance available to address a wide array of rural community development needs. OCD administers the CDBG funds through an annual competition based on scoring criteria adopted in the rule-making and program statement process. OCD works collaboratively with MCDA to review proposed changes and garner support for the CDBG program. This is the time for the MCDA membership to provide feedback on the CDBG program.

**Please join and make your 'voice' count!**

Please visit our website at [www.maineecda.org](http://www.maineecda.org) for a membership application or contact any member of the Board of Directors.

# Maine Community Development Association

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Augusta, ME 04330-9486

(207) 623-8428 or  
1-800-452-8786

[www.mainecca.org](http://www.mainecca.org)

## MCDA Subcommittee Members:

### Advocacy

Daniel LaPointe (Chair)

Tony Levesque

Ron Harriman

Al Smith

Wade Hanson

Noel Musson

### Communications

Joella Theriault (Chair)

Tony Levesque

Mary Walton

Ken Arndt

### Finance

Mathew Eddy (Chair)

Executive Committee

### Professional Development

Darryl Sterling (Chair)

Jim Gulnac

Joella R. Theriault

Steve Dyer

Wade Hanson

Mathew Eddy

Noel Musson

Suzie Paradis

### Membership

Steve Dyer (Chair)

Michael Bush

Suzie Paradis

Tony Levesque

Jonathan Edgerton

### Nomination

Al Smith (Chair)

Wade Hanson

Paul Bernier

## 2012-2013 MCDA EXECUTIVE COMMITTEE MEMBERS

### President:

**Rodney Lynch, AICP**

Town of Thomaston

(207) 594-7663

**Term Expires: October, 2013**

### Vice President:

**Darryl Sterling**

Central Maine Growth Council

50 Elm Street

Waterville, ME 04901

(207) 680-7300

**Term Expires: October, 2013**

### Treasurer:

**Mathew Eddy**

45 McKeen Street

Brunswick, ME 04011

(207) 729-9694

**Term Expires: October, 2013**

### Secretary:

**Joella R. Theriault**

Northern Maine Development Commission

11 West Main Street, Suite 104

Fort Kent, ME 04743

(207) 543-1802

**Term Expires: October, 2013**

### Past President:

**James Q. Gulnac, AICP**

Town of Sanford

919 Main Street

Sanford, ME 04073

(207) 324-9150

**Term Expires: October, 2013**

## BOARD MEMBERS

### **Justin L. Poirier**

City of Bath

55 Front Street

Bath, ME 04530

(207) 443-8372

**Term Expires: October, 2014**

### **Gail Chase**

Kennebec Valley Council of Governments

17 Main Street

Fairfield, ME 04937-1119

(207) 453-4258

**Term Expires: October, 2013**

### **Steve Dyer**

Ransom Environmental Consult.

400 Commercial Street, Suite 404

Portland, ME 04102

(207) 772-2891

**Term Expires: October, 2014**

### **Suzie Paradis**

Town of Madawaska

328 St. Thomas Street

Madawaska, ME 04756

(207) 728-3612

**Term Expires: October, 2013**

